CHALLENGE YOUR MIND.
CHANGE THE WORLD.

Today’s policy issues demand intelligent solutions—solutions that are fueled by a passion for the public good and backed by research and evidence.

At the University of Chicago Harris School of Public Policy, you will develop the critical thinking skills you need to ask the right questions and challenge conventional wisdom. Gain command of the relevant research tools and the computational prowess to analyze complex data. Learn to articulate your arguments. Collaborate to improve ideas. Develop an approach to problem solving that forever affects the way you see the world.

The credibility and the confidence to lead.

At Chicago Harris, the disciplines—economics, statistics, international studies, politics—work with each other. The world’s problems aren’t limited to a specific field.

Colm O’Muircheartaigh
Dean and Professor, Chicago Harris
Choose a path that transforms the way you think—an approach that challenges you to dig deeper, reach further, and examine problems from multiple perspectives.

You will be immersed in a curriculum known for its rigor and intellectual honesty. You will be pushed beyond your comfort zone by your professors and your peers.

The ability to tackle any challenge and create original, innovative solutions across disciplines, governments, continents.

“...My job would be daunting if not impossible without the strong foundation in public policy I received at Chicago Harris.”

Cristal Thomas, MPP’01
Deputy Governor, State of Illinois
Thrive in an environment that produces ideas that matter—ideas that win Nobel Prizes.

More than 85 Nobel laureates have been associated with the University of Chicago, including seven current faculty members. Research at the University of Chicago has expanded knowledge of our universe. The structure of DNA. Revolutionary theories of education. New species of dinosaurs. The study of human capital. The science of ecology. Black holes. Proof that cancer is a genetic disease. Efficient market theory. Measuring the speed of light.

An energy and stimulation in the classroom and across campus that inspires you to take your thinking and your career to the next level.

“Because we’re all here on a relatively small campus, my students can work with high-powered experts from all over the University—health economists, epidemiologists, clinicians. They get to experience true collaboration.”

Willard Manning
Professor Emeritus
Chicago Harris and Department of Health Studies
Nearly 100 different classes available every academic year

Core courses in economics, statistics, econometrics, organizational theory, and microeconomics

3 Distinguished Senior Fellows

RICHARD M. DALEY
Former Chicago Mayor

HENRY M. PAULSON JR.
Former US Treasury Secretary

DAVID AXELROD, AB’76
Former Senior Advisor to President Obama
Learn from scholars and policy practitioners recognized for their breadth and depth of expertise.

Our faculty is known around the world for its thoughtful, evidence-based analysis of today’s most pressing issues, from municipal finance to health care access, from economic disparities to terrorism. Working on local, national, and international policy in arenas as diverse as education, labor markets, and the environment, they bring the same level of passion to the classroom as they do to their research, creating a rich learning environment that inspires excellence from every student.

Access to outstanding thinkers who will challenge you to a higher level of leadership and remain a resource throughout your career.

"Chicago Harris faculty helped me think about success in a public context. What makes someone compete and increase social capital in this marketplace? They taught me how to look for problems and solve them.

Alisa Miller, MPP/MBA’99
President and CEO
Public Radio International"
Join a diverse community of students from all walks of life united in a common purpose: making a difference in the world.

At Chicago Harris, students from professional careers and academia, rural villages and metropolitan centers, government and the private sector bring an exciting, ever-changing blend of cultural experiences and perspectives to the classroom. Students at Chicago Harris thrive on challenges and are committed to making the most of their time here. Conversations and collaborations continue beyond the classroom through projects, clubs, social events—or a pickup game of soccer on the Midway.

A community of colleagues who will challenge you and support you, enriching your Chicago Harris experience and the rest of your career.

“During orientation, I was thrown together with people I’d never met before. I found myself participating in a scavenger hunt with a student who came from the economic sector in Beijing, another who’d worked on education policy in Mexico City. The perspectives of people from different backgrounds has been a great benefit.”

Ted Mullin, MPP’08
Program Analyst
Department of the Army

Clockwise from top left:
Students study local political institutions in Rwanda after hiking to the top of Rwanda’s Mount Visoke;
Dean’s International Council member Ed Bachrach (on right) distributes self-adjustable spectacles to villagers in Cambodia;
Nicole Yahikamp, MPP’11 (on right) founded the Jewish Public Policy Association student organization;
Carolina Grimble, MPP’05, senior project manager at the Illinois Department of Human Services;
Students visit an eye clinic in Cambodia during a trip to study maternal and child health.
Caption this image which would be about a groundbreaking formula created at Chicago Harris.
Explore a city that expands your borders. The city of Chicago is our laboratory, our playground, our home.

Chicago is a world-class city with remarkable museums, beautiful parks, stunning architecture, great nightlife, and world-renowned restaurants. It is also teeming with opportunity to engage in policy, politics, international business, and the arts. At Chicago Harris, we’ve launched the Urban Policy Initiative to foster new research relevant to the complex challenges facing Chicago and urban areas around the world, and to train the professionals who will lead these cities. From the University of Chicago Medicine and the Urban Education Institute to the Polsky Center for Entrepreneurship and Innovation, the University’s community engagement is vast and its impact significant.

An urban testing ground for skills you can apply around the globe.

“...a huge constellation of problems afflicting cities can be found most acutely right here in Chicago. If you’re interested in addressing these problems through public policy, there’s no better place than [at] Harris.”

Jens Ludwig
McCormick Foundation Professor of Social Service Administration, Law, and Public Policy, School of Social Service Administration and Chicago Harris; Director, University of Chicago Crime Lab

Clockwise from top left: The city of Chicago is an international hub for business and politics and a microcosm for policy issues of effect at the urban level around the globe. Kyle Gracey, SM’10, advisor for Green21 and Engineers for a Sustainable World; the Michigan Avenue Bridge in Chicago; Kathleen Ziol-Guest, PhD’05, postdoctoral associate at Cornell University and former assistant director of the Institute for Children, Poverty, and Homelessness at the University of Chicago; a Chicago mural.
Immerse yourself in an experience that will shape your future.

Classroom study is only half the equation. Chicago Harris students have opportunities to apply their coursework to real experiences and enrich their training through professional relationships, including a unique mentor program that matches eligible students with top policy practitioners from the public, private, and nonprofit sectors.

Chicago Harris senior fellows and distinguished senior fellows—including former Chicago Mayor Richard M. Daley, former US Treasury Secretary Henry M. Paulson Jr., and former Senior Presidential Advisor David Axelrod, AB’76—afford students access to leading policymakers through campus dialogues and hands-on experiences in the field. Students also participate in summer internships and in Chicago-area and international practica, both of which earn course credit.

Real-world experience that augments your coursework—and advances your career.

“My internship in international affairs at the US Treasury Department helped me understand the economic situation of the countries I now work with and what the private sector can and cannot do there. It also gave me valuable experience in project management.”

Kyle Gracey, SM’10
Advisor, Green21 and Engineers for a Sustainable World

EXPERIENTIAL LEARNING

Clockwise from top left:
The Women in Politics conference at a nonprofit founded by Chicago Harris alumnus Sandeep Ahuja, MPP’06, provides tuberculosis treatment in the slums of India; first-year students Jillian Bernas and Brian Sabina visit the National Museum of Mexican Art; students tour the food security site in Madagascar; students support the Urban Revitalization Project; students tour a Rwandan Millennium Development farm.
Connect to a community with a global reach.

Chicago Harris alumni are making a difference in every corner of the world; their expertise is sought by governments, nonprofits, and corporations.

The Alumni Council is a group of leaders dedicated to developing a tight-knit community of Chicago Harris students and alumni. Many alumni return to campus throughout the year to engage students through career panels, social gatherings, and talks with student groups. In addition to 2,500 Chicago Harris graduates, you join a network of more than 160,000 UChicago alumni in 145+ countries.

Students can also access international business leaders, acclaimed authors, and current and former heads of state who are Chicago Harris instructors and guest lecturers. And our Dean’s International Council is an advisory board of prestigious individuals who identify international internship opportunities for students and provide a valuable network for graduates.

A lifetime network of influential leaders around the world.

At Chicago Harris, I had many opportunities to speak with alumni working in different sectors, and seeing how many paths my career could take is testament to the strength of the program that you take your training anywhere.

Melissa Smith, MPP’98
Managing Director, J.P. Morgan Securities, Inc.
“No matter what issue I’ve worked on, my education has given me the skills to tackle it. And I’ve turned the tables many times, hiring Chicago Harris grads or interns. They always have a high level of analytic skills, and it’s always been a terrific experience.”
Deborah Stone, AM’81
Director of Environmental Control and Chief Sustainability Officer,
Cook County Department of Environmental Control
PROGRAMS

MASTER'S PROGRAMS

Master of Public Policy (MPP) TWO YEARS.
Get rigorous education in public policy skills and issues, combining essential core courses with opportunities to explore special interests and apply your skills to real-world problems.

Master of Arts in Public Policy (AM) ONE YEAR.
Offers similar training as an MPP in just one year, available to applicants who have another relevant graduate degree or have completed a year or more of graduate work with quality grades.

Master of Science in Environmental Science and Policy (SM) TWO YEARS.
Chicago Harris and the Division of the Physical Sciences partner to give students the skills to develop and implement scientifically grounded environmental policies.

Master of Science in Computational Analysis and Public Policy (SM) TWO YEARS.
Chicago Harris and the Department of Computer Science educate students in how to use advanced computational methods to improve public policy decisions. Coming fall 2014.

Master of Arts in Public Policy and International Relations (AM/AM) TWO YEARS.
Combine public policy training with a focus on international relations.

COOPERATIVE PROGRAMS

Take courses at Chicago Harris and other institutions around the world, earning a degree from each school.

Tel Aviv University (MPP) TWO YEARS.
University of Chile (MPP) TWO YEARS.
Yonsei University (Graduate School of International Studies (MIS/AM/MPP) TWO OR THREE YEARS.

JOINT PROGRAMS

Earn two University of Chicago graduate degrees in an accelerated time frame.

Chicago Booth School of Business (MPP/MBA) THREE YEARS.
Center for Middle Eastern Studies (MPP/AM) THREE YEARS.
Divinity School (MPP/MDiv) FOUR YEARS.
Law School (MPP/JD) FOUR YEARS.
School of Social Service Administration (MPP/AM) THREE YEARS.

DOCTORAL PROGRAM

Doctor of Philosophy in Public Policy Studies (PhD) FOUR TO FIVE YEARS.
Pursue academic or research driven public policy careers. Following required coursework, PhD students make the transition to dissertation research. Students are expected to make an original contribution to public policy knowledge and to demonstrate mastery of relevant theories and research methods.

CERTIFICATE PROGRAMS

Graduate Program in Health Administration and Policy
Train to guide health care organizations through various economic, ethical, and social issues, as well as the financial demands of this complex field. Students can earn either a certificate in health administration and policy or a certificate in health administration and policy with a concentration in global health.

Certificate in Municipal Finance
Develop a strong background in the process, politics, and economics of public revenue and expenditure decisions, practices and techniques of modern financial administration, and the operation of the municipal securities market.

EXECUTIVE TRAINING PROGRAM

Public, nonprofit, and private organizations can offer their professionals additional training in a rigorous, tools-based program from Chicago Harris. Programs are tailored to fit your organization’s needs.

GRADUATE STUDENT-AT-LARGE PROGRAM

Participate in courses offered by Chicago Harris and other University of Chicago departments and schools without enrolling in a degree-granting program.
Whatever degree you pursue, your work begins with a set of core courses that will transform the way you think. You’ll gain the tools to critically examine data, cut through biases and untested assumptions, analyze complex problems, and follow evidence wherever it leads. The core curriculum draws on a variety of disciplines and fields, including economics, statistics, political science, and organizational theory, among others. You’ll learn the methods and theories of all these disciplines and will be able to use each one as an analytical lens to dissect and analyze problems.

CORE COURSE SAMPLING

**Political Economy for Public Policy**
An introduction to core concepts of political economy, including collective action and commitment problems, externalities and other forms of market failure, principal-agent relationships, problems of preference aggregation, and agenda setting and voting.

**Statistics for Public Policy**
Fundamental to understanding and using statistical analysis is the realization that data does not emerge perfect and fully formed. An appreciation of the provenance of the data, the way it was collected, and why it was collected is necessary for effective analysis.

**Political Institutions and the Policy Process**
This course explores the importance of formal and informal institutions in democracies, with an emphasis on the American electoral and legislative systems.

**Decisions and Organizations**
Covers two main topics: managerial decision making and incentives. This course starts with a comparison of the normative framework that economists use to think about rational choice and the experimental evidence that psychologists use to argue that real-world decision makers do not satisfy those normative criteria. Applications will be drawn from education, law enforcement, and agency level rule-making.

In addition to the core curriculum, non-core courses build a foundation in a variety of policy-related fields. Students can tailor courses to specialize in their particular area of focus.

NON-CORE COURSE SAMPLING

**Poverty and Economic Development**
Students focus on such topics as nutrition and health, education, labor markets, intra-household allocation of resources, and policies to alleviate poverty.

**Leading through Persuasion: The Art of Communication**
Great leadership begins with great communication. Our goals in this course include learning how to identify individual leadership styles and preferred communication channels; what neuroscience teaches us about how the brain sees and processes information; and how to frame a persuasive argument and use effective language, among other concepts.

**Using and Analyzing Urban Data**
This course introduces students to the collection and use of data sets including location information on demographics, land use, business activity, infrastructure, and crime. Students will be introduced to using geographic information systems mapping software to customize existing spatial data sets, build new data sets, and generate informative visual aids.

**Introduction to Cultural Policy**
Students investigate a number of contemporary issues in US cultural policy, including the role of arts education, the viability of the arts as an engine of economic and community development, and the consequences of the recent building boom.

**Country Risk Analysis**
The objective of this course is to provide students with hands-on experience in country risk analysis using case studies, as well as material from the IMF/World Bank, rating agencies, the financial press, government sources, and academic articles.

**Environment, Agriculture, and Food: Economic and Policy Analysis**
This course covers land use, natural resource management, energy balances, and environmental impacts—all important components in the evolution of agricultural systems.
EXPERIENTIAL LEARNING

Mentor program
Our unique mentor program matches eligible students one-on-one with top policy practitioners from the public, private, and nonprofit sectors. Many mentoring matches evolve into lasting professional relationships.

Summer Internships
Internships give students the opportunity to put their skills to work in a variety of domestic and international settings. Students apply either directly to an organization for individual internships or as part of a Chicago Harris group project organized for a client agency. Students may earn a stipend.

Chicago-area practica
Students participate in faculty-supervised team projects for client organizations. They may analyze and evaluate programs, develop and administer surveys, conduct needs assessments, and more. Students are selected through a competitive application process and earn course credit.

Urban Revitalization Project: Gary, Indiana
Working with Distinguished Senior Fellow Richard M. Daley, former mayor of Chicago, students promote urban revitalization by directly contributing to the research, design, implementation, and analysis of policies.

International partnerships
Chicago Harris partners with institutions around the world to create exchange opportunities for students, executives, faculty, and researchers. These partnerships help students broaden their perspectives on policy.

World perspectives
International thought leaders are drawn to the academic excellence of Chicago Harris, giving students the opportunity to learn from speakers and instructors who have a global perspective and are making a difference. Speakers have included Nobel Prize winner Muhammad Yunus; Lebanese Prime Minister Najib Mikati; HM King Abdullah II of the Hashemite Kingdom of Jordan; Antonio Saca, former president of El Salvador; and Laurent Fabius, former prime minister of France.

In seminar-style courses, students study an international policy issue, take a faculty-led trip to a region or country, meet with local policy leaders, and compose a case study of the seminar topic. Open only to second-year students, the class is selected through a competitive application process.

INTERNATIONAL POLICY PRACTICA

2012: India
The Fight against Tuberculosis

2011: El Salvador
Building Human Capital for Development

2010: Rwanda & Madagascar
Political Institutions and Environmental Policy

2009: Cambodia
Maternal and Child Health

2008: Turkey
Democracy in the Middle East

2007: Jordan
The US and the Future of the Middle East

2006: Brazil
Poverty Alleviation and Income Inequality

2005: India
Economic Reform in the Developing World
EXPERIENTIAL LEARNING / RESEARCH

Explore critical issues.
Our students and faculty work together in national research centers based at Chicago Harris that advance knowledge, provide information to policy professionals, and support ongoing dialogue between researchers and practitioners. The centers give students an extraordinary opportunity to work with experts and see what critical analysis can achieve.

Center for Health Policy
The Chicago Harris Center for Health Policy integrates health policy education and research, mobilizes resources in health policy reform throughout UChicago, and serves as a platform for collaboration with best-in-class US and international schools.

Center for Human Potential and Public Policy
Established by Chicago Harris namesake Irving B. Harris, the center integrates research and policy perspectives across disciplines to understand the development of human potential.

Center for Policy Entrepreneurship
The Center for Policy Entrepreneurship at Chicago Harris is a one-of-a-kind initiative focused on the politics of the policymaking process.

Crime Lab
The University of Chicago Crime Lab seeks to improve our understanding of how to reduce crime and violence by helping government agencies and nonprofit organizations rigorously evaluate new programs.

Cultural Policy Center
The only program of its kind in the United States, the center provides new ways of understanding arts and culture, and how they can be affected by public and private policies.

Energy Policy Institute at Chicago (EPIC)
In partnership with Argonne National Laboratory and the Bulletin of the Atomic Scientists, EPIC aims to build consensus around energy policy challenges and how to address them, creating a policy environment where alternative energy innovations and their implementations thrive.

Pritzker Consortium on Early Childhood Development
Recognizing the critical importance of the first five years of life, the consortium brings together the world's leading experts to identify when and how child intervention programs can be most influential.

Urban Policy Initiative
UPI seeks to illuminate and address the causes and effects, both positive and negative, of urban density.

Chicago Harris also works closely with top research centers and programs throughout the University, including:

- Alfred P. Sloan Center on Parents, Children, and Work
- Center for Advancing Research and Communication in Science, Technology, Engineering, and Mathematics
- Center for Early Childhood Research
- Center for Health Administration Studies
- Center for Health and the Social Sciences
- Center for the Study of Race, Politics, and Culture
- Center for Demography and Economics of Aging
- Chapin Hall Center for Children
- Chicago Center for Excellence in Health Promotion Economics
- NORC
- Ogburn-Stouffer Center for the Study of Social Organizations
- Population Research Center
- Program in International Politics, Economics, and Security (PIPED)
- Program in International Security Policy (PISP)
Resources for professional development
We offer a wide range of resources to help students refine their professional skills and search for career opportunities: workshops, career counseling, career-focused events, networking opportunities, and our online jobs database.

Learn about our professional development services at harrisschool.uchicago.edu/career-development.

Career services
Chicago Harris graduates are recruited by outstanding organizations in all areas of policy practice. Our graduates have made significant contributions in every sector of the public policy community—in government, private sector, nonprofit, and NGO organizations. Below are examples of fields our graduates are leading in and the employers who hire them:

- **Child and family policy**
  - Employer sampling: Chicago Public Schools, Congressional Budget Office, Planned Parenthood of Illinois

- **Cultural policy**
  - Employer sampling: American Jewish Committee, Art Institute of Chicago, NORC at the University of Chicago

- **Economic policy and public finance**
  - Employer sampling: Congressional Budget Office, Federal Reserve Bank, McKinsey & Company

- **Education policy**
  - Employer sampling: Teach for America, US Department of Education

- **Energy, environmental, and science policy**
  - Employer sampling: Midwest Energy Efficiency Alliance, National Park Service

- **Global security**
  - Employer sampling: Brookings Institution, Central Intelligence Agency, Heartland Alliance, United Nations

- **Health policy**
  - Employer sampling: Centers for Disease Control and Prevention, US Department of Health and Human Services

- **International policy**
  - Employer sampling: International Monetary Fund, OECD, USAID, World Bank

- **Politics and the policymaking process**
  - Employer sampling: US Department of State, White House

- **Program evaluation and methods of policy analysis**
  - Employer sampling: American Institutes for Research, Chapin Hall, Congressional Research Service

- **Social policy and inequality**
  - Employer sampling: Illinois Department of Human Services, Innovation for Poverty Action, Urban Institute

- **Urban policy**
  - Employer sampling: Chicago Transit Authority, US Department of Housing and Urban Development

“It’s easy to ask questions with a survey. It’s much harder to use the responses to gain insights and dig into unexpected issues. That kind of quick, critical thinking is a hallmark of Chicago Harris graduates. It’s why we keep hiring them.”

Jacquelyn Williams-Bridgers
Managing Director,
International Affairs and Trade,
Government Accountability Office
Expand your opportunities and your connections. You'll find a wide variety of extracurricular activities at UChicago. Campus-wide there are nearly 500 student organizations, both serious-minded and just plain fun. And Chicago Harris student organizations offer countless opportunities to make connections, put policy principles into practice, and develop and refine your leadership, teamwork, and project management skills. Chicago Harris students organizations include:

- Center for Early Childhood Development in Developing Countries
- Chicago Environmental Policy Association
- Chicago Policy Review
- Committee on International Affairs and Public Policy
- Committee on Economic Development Organization
- Education Policy Student Association
- Graduate Consulting Club
- Harris Energy Association
- Harris Food Policy Advocacy Group
- International Security and Veterans Initiatives Group
- Latin America Matters
- Leaders in Child and Family Policy
- Minorities in Public Policy Studies
- Out in Public Policy
- Public Policy in the Developing World
- Public Policy Student Association
- Women in Public Policy

Alumni Careers
Over the past two years, Chicago Harris graduates have reported finding careers in every sector.

- Private: 32%
- Nonprofit: 32%
- Public: 36%

Average graduating class: 150
Average age of students: 27.5

Alumni careers:
- 36% public
- 32% nonprofit
- 32% private

International representation: 42% Eurasia, 12% Asia, 20% Middle East, 26% Latin America

Latin America includes Central and South America.
COSTS AND FINANCIAL AID

Costs and Financial Aid

Estimated Tuition $41,500
Expenses* $24,850

*approximate cost of living during the school year, course materials, etc.

About one-third of master’s students receive some form of financial aid, including scholarships and fellowships, loan assistance, and Work/Study programs. Most doctoral students are awarded full tuition plus a stipend for the first three or four years of study.

APPLY

Visit
We welcome you to visit our campus, meet current students and faculty, and attend classes, which are held from late September through early June.

Contact Us
Office of Admissions
773.702.8401
harrisschooladmissions@uchicago.edu

Apply online harrisschool.uchicago.edu/apply